

## By Email

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February 19, 2018

BC Hydro – Site C Project  
Suite 600 – Four Bentall Centre  
1055 Dunsmuir Street  
Vancouver, BC V7X 1V5

**Attention: Richard Bitterman**  
**Procurement Specialist, Infrastructure Projects Supply Chain Site C**

Dear Sirs/Mesdames:

**Re: Fairness Monitor Report**  
**Project: Site C Clean Energy Project**  
**Hydro Mechanical Equipment RFP #7258**

I was retained as Fairness Monitor for this Project in October 2016 to monitor the procurement process through the RFQ and RFP phases. My report on the RFQ phase was delivered on January 9, 2017. This is my report on the RFP phase to the point of recommendation by the Evaluation Committee of a preferred proponent.

In the performance of my obligations as Fairness Monitor, I reviewed the RFP documentation, including the Evaluation Guidelines and either I or my alternates, Jeff Hand or Stephen Berezowskyj, attended in person or by telephone conference 20 meetings during the RFP evaluation process, commencing in January 2017 and ending with the nomination of a preferred proponent on February 16, 2018.

In addition to the foregoing, I have had several telephone conferences with representatives of BC Hydro and its legal counsel and I have been copied on various emails and submissions exchanged between BC Hydro and the RFP Proponents. When fairness concerns arose during the course of these activities they were, in all instances, resolved to my satisfaction.

Based on the information made available to me through these activities, I am satisfied that the procurement process for the RFP phase of this Project was carried out in a fair, robust and transparent manner, without any demonstrated bias being shown towards any one or more of the Proponents. Additionally, I found those responsible for management of the procurement process

to be keenly aware of the need to abide by the terms and conditions of the RFP, the Evaluation Guidelines and fairness principles in general.

In sum, I found the procurement process for this phase of the Project to have been conducted fairly and in accordance with the terms and conditions of RFP #7258.

Yours truly,

Singleton Reynolds

A handwritten signature in black ink, consisting of a large, sweeping oval followed by a series of smaller, more intricate loops and flourishes.

John R. Singleton, Q.C.

JRS/mb