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December 5, 2017

BC Hydro  
Site C Clean Energy Project  
Suite 600, Four Bentall Centre  
1055 Dunsmuir Street, P.O. Box 49260  
Vancouver, B.C. V7X 1V5

**Attention: Diane McSherry  
Vice President & Project Director**

Dear Ms. McSherry:

**Re: Project: Generating Station and Spillways Works  
RFP # 6374**

I was retained as Fairness Monitor on this Project in April 2016 to monitor the procurement process through both the RFQ and RFP phases. This is my report on the RFP phase.

In the performance of my obligations as fairness monitor, I reviewed the RFP documentation and Evaluation Guidelines and either I or one of my alternates, Jeff Hand, Scott Brearley or Jane Ingman Baker, attended in person or by telephone conference approximately 34 meetings during the evaluation process, including the final meeting of the Evaluation Committee to nominate a preferred proponent.

In addition to the foregoing, I have had several telephone conferences with representatives of BC Hydro and its legal counsel, and I have been copied on various emails and submissions exchanged between BC Hydro and the RFP proponents. When fairness concerns arose during the course of these activities, they were, in all instances, resolved to my satisfaction.

Based on the information made available to me through these activities I am satisfied that the procurement process for the RFP phase of this Project was carried out in a fair and transparent manner without any demonstrated bias towards any one or more of the Proponents. Additionally, I found those responsible for management of the procurement process to be keenly aware of the need to abide by the terms and conditions of the RFP and fairness principles in general.

In summary, I found the procurement process for this phase of the Project to have been conducted fairly and in accordance with the terms and conditions of the RFP.

Yours truly,

Singleton Urquhart LLP



John R. Singleton, Q.C.

JRS/mb