

Business Participation Plan Annual Report

Site C Clean Energy Project

July 27, 2018

Table of Contents

Table of Contents..... 1

1.0 Background 2

 1.1 Environmental Assessment Certification Conditions 2

2.0 Implementing the Business Participation Plan 5

3.0 Reporting.....11

Appendix A: Business Presentations and Meetings13

Appendix B: Project Website.....15

Appendix C: Local, Regional & Aboriginal Businesses/Suppliers19

1.0 Background

The Site C Clean Energy Project is a hydroelectric dam and generating station under construction in northeast B.C. Construction started in July 2015 and the project will be in service in 2024. Site C will help meet future electricity needs by providing 1,100 megawatts of dependable capacity, and producing about 5,100 gigawatt hours of energy each year — enough to power the equivalent of 450,000 homes in B.C. per year. Once built, the project will be a source of clean, reliable and cost-effective electricity in B.C. for more than 100 years.

The key components of the project are:

- Access roads and a temporary construction bridge across the river, at the dam site.
- Worker accommodation at the dam site.
- Upgrades to 240, 269, 271 and Old Fort roads.
- The realignment of six segments of Highway 29.
- Two temporary cofferdams across the river to allow for construction of the earthfill dam.
- Two new 500 kilovolt transmission lines connecting Site C to the Peace Canyon Substation, within an existing right-of-way.
- Shoreline protection at Hudson’s Hope, including upgrades to DA Thomas Road.
- An 800-metre roller-compacted-concrete buttress to enhance seismic protection.
- An earthfill dam, approximately 1,050 metres long and 60 metres high above the riverbed.
- A generating station with six 183 MW generating units.
- An 83-kilometre-long reservoir that will be, on average, two-to-three times the width of the current river.

1.1 Environmental Assessment Certification Conditions

The [Site C Business Participation Plan](#) has been developed in accordance with Conditions 51, 54 and 72 of the Environmental Assessment Certificate (EAC), and supports local and regional business participation in the project. Table 1 describes where in the Business Participation Plan each aspect of the EAC conditions is addressed.

This Business Participation Plan Annual Report provides a review of the activities undertaken in the reporting period, which is July 1, 2017 to June 30, 2018.

Table 1. EAC Conditions addressed in the Business Participation Plan

EAC Condition Number	Condition	Plan Reference/Status
51	The EAC Holder must develop and implement a Business Participation Plan.	The Business Participation Plan was completed June 5, 2015.

Business Participation Plan Annual Report
 Site C Clean Energy Project

EAC Condition Number	Condition	Plan Reference/Status
	The Plan must include at least the following:	
	<ul style="list-style-type: none"> • Increase awareness in the business community about Site C procurement opportunities. 	See Section 3.1 Increasing awareness in the business community See Section 6.0 Key Activities and Tools
	<ul style="list-style-type: none"> • Develop partnerships with local business organizations and economic development offices and programs to communicate and maximize opportunities for local businesses. 	See Section 3.2 Developing partnerships to maximize opportunities See Section 6.0 Key Activities and Tools
	The EAC Holder must provide the draft Business Participation Plan to the City of Fort St. John, District of Hudson Hope, District of Taylor and Peace River Regional District for review 90 days prior to the commencement of construction.	The draft plan was submitted to regulatory agencies and governments on Oct. 17, 2014.
	The EAC Holder must file the final Business Participation Plan with Environmental Assessment Office (EAO), City of Fort St. John, District of Hudson's Hope, District of Taylor and Peace River Regional District a minimum of 30 days prior to the commencement of construction.	Comments on the draft plan were received from regulatory agencies and governments during November and December 2014, and were considered in the revisions. Comments on the revised plan were requested by May 11, 2015.
	The EAC Holder must develop, implement and adhere to the final plan, and any amendments, to the satisfaction of EAO.	This allowed for review, consideration of comments and finalization of the plan 30 days prior to the commencement of construction. The Canadian Environmental Assessment Agency and Environment Canada submitted comments on the revised plan on May 22, 2015. These comments were considered and the final plan was revised accordingly and submitted on June 5, 2015 to the

Business Participation Plan Annual Report
 Site C Clean Energy Project

EAC Condition Number	Condition	Plan Reference/Status
		entities identified in the EAC conditions.
54	Indigenous Business Participation Strategy to maximize opportunities for Aboriginal businesses, incorporating at least the following: <ul style="list-style-type: none"> • Implementation of BC Hydro's Aboriginal Contract and Procurement Policy. [The remainder of the requirements from Condition 54 are met in the Indigenous Training and Inclusion Plan .]	See Section 4.0 Indigenous Contract and Procurement Policy
72	The EAC Holder must manage effective communications for the Site C project by implementing measures in communication plans and a business participation plan.	
	The following communication and participation plans are to be developed and implemented:	
	<ul style="list-style-type: none"> • Business Participation Plan; 	The Business Participation Plan was completed June 5, 2015
	<ul style="list-style-type: none"> • Construction Communication Plan; and 	The Construction Communications Plan was completed June 5, 2015
	<ul style="list-style-type: none"> • Indigenous Group Communication Plan. 	The Indigenous Group Communications Plan was completed June 5, 2015
	Each plan in addition to plan specific conditions identified in this document will include:	
	<ul style="list-style-type: none"> • Clear Statement of Objectives; 	See plans
	<ul style="list-style-type: none"> • Audiences; 	See plans
	<ul style="list-style-type: none"> • Key activities and tools; and 	See plans
	<ul style="list-style-type: none"> • Annual summary reporting. 	See plans

2.0 Implementing the Business Participation Plan

Table 2 describes the current status of Business Participation Plan activities implemented during the reporting period in accordance with the relevant EAC conditions.

Table 2. Current Status of Business Participation Plan Activities, July 2017 – June 2018

Activity or Tool	General Description	Status During the Reporting Period (July 2017 – June 2018)
EAC CONDITION 51		
<i>Business Participation Plan Section 3.1 - Increasing awareness in the business community about Site C procurement opportunities</i>		
Business Directory	<p>The Site C Business Directory ensures that interested businesses have information about project opportunities. Registered companies receive updates, via email, on potential business opportunities as they arise, as well as notifications about events such as business information sessions and business-to-business networking sessions with proponents for Site C major contracts. The business directory is shared with the major contractors involved in project-related activities to enable contractors to identify local partners and suppliers.</p>	<p>BC Hydro has promoted the Site C Business Directory on its website, in print materials, at public meetings and as part of the public enquiry program.</p> <p>Procurement opportunities are emailed to the Site C Business Directory registrants.</p> <p>The Business Directory is periodically shared with BC Hydro's on site team and Site C contractors.</p> <p>As of June 30, 2018, there were 2,233 companies registered with the Site C Business Directory.</p>
Procurement Notifications and Updates	<p>BC Hydro undertakes broad notification of construction-related procurement opportunities. Notification methods include:</p> <ul style="list-style-type: none"> • BC Bid • Notification to businesses registered with the Site C Business Directory • Updates to the Business Opportunities section of sitecproject.com • Procurement updates • Notification to local and regional business associations <p>Procurement updates provide</p>	<p>Where appropriate, procurement opportunities, including Requests for Proposals (RFP) and Requests for Qualifications (RFQ), were posted to BC Bid.</p> <p>Procurement notifications and updates were provided to the Site C Business Directory, local and regional stakeholders and business associations. The Site C website was updated as required with this information.</p> <p>These notifications took place on:</p> <p>Jul. 17, 2017: BC Hydro announced an RFP for the powerhouse bridge and gantry</p>

Activity or Tool	General Description	Status During the Reporting Period (July 2017 – June 2018)
	<p>information about the status of procurements, a description of the project components and the timeline for the competitive selection process.</p> <p>BC Hydro distributes procurement updates via the Site C Business Directory at key milestones in the competitive selection process (i.e. RFQ, RFP, etc.).</p> <p>BC Hydro provides procurement updates to local and regional business associations.</p>	<p>cranes supply and install contract.</p> <p>Sept. 1, 2017: BC Hydro announced an RFP for the supply of geotechnical and civil instruments</p> <p>Sept. 15, 2017: BC Hydro announced an RFP for construction of the Site C transmission lines.</p> <p>Oct. 30, 2017: BC Hydro announced an RFP for truck wash stations.</p> <p>Dec. 21, 2017: BC Hydro announced preferred proponent for generating station and spillways civil works contract.</p> <p>Jan. 31, 2018: BC Hydro announced an RFP for a Qualified Professional for acid rock drainage and metal leachate.</p> <p>Feb. 15, 2018: BC Hydro announced an RFP for a mobile water treatment facility.</p> <p>Feb. 20, 2018: BC Hydro announced an RFP for construction environmental management services.</p> <p>Feb. 23, 2018: BC Hydro announced an RFP for an Agricultural Mitigation and Compensation Fund administrator.</p> <p>Mar. 12, 2018: BC Hydro announced an RFP for a Qualified Professional for invasive species management.</p> <p>March 16, 2018: BC Hydro</p>

Activity or Tool	General Description	Status During the Reporting Period (July 2017 – June 2018)
		<p>announced three project contract awards: GSS civil works, GSS powerhouse bridge and gantry cranes, and substation.</p> <p>May 15, 2018: BC Hydro announced an RFP for environmental support services for the Environmental Protection Plans.</p> <p>May 17, 2018: BC Hydro provided a notification for the balance of plant procurement.</p> <p>May 31, 2018: BC Hydro announced a contract award for the hydro mechanical equipment.</p> <p>Jun. 14, 2018: BC Hydro announced an RFSQ for balance of plant contract.</p> <p>Jun. 20, 2018: BC Hydro announced a contract award for the transmission lines.</p> <p>Jun. 27, 2018: BC Hydro announced an RFP for the generator terminal equipment.</p>
<p>Business Networking Sessions</p>	<p>Business-to-business (B2B) networking sessions provide an opportunity for proponent teams or contractors to meet with local, regional and Aboriginal companies in an organized forum with the objective of forming partnerships and creating business opportunities.</p>	<p>No business networking sessions were held by BC Hydro in this period. BC Hydro encouraged Site C contractors to liaise directly with the local and regional business community, where appropriate.</p> <p>BC Hydro's generating station and spillway (GSS) civil works contractor held five B2B sessions in June 2018.</p> <p>To facilitate business-to-business interaction, contact information has been posted on the project website for Site C's contractors..</p>

Activity or Tool	General Description	Status During the Reporting Period (July 2017 – June 2018)
		<p>The Site C Business Directory has been shared with major on-site contractors.</p> <p>In this reporting period, BC Hydro and Site C contractors also engaged with the business community through participation in a variety of presentations, meetings and events.</p> <p>See Appendix A for more information.</p>
<p>Site C Project Website</p>	<p>Information about the status of procurements, the procurement approach and procurement forecast is publicly available on the Business Opportunities section of the website.</p> <p>Provide information about procurement opportunities on the Business Opportunities pages.</p> <p>Provide information about business information sessions, and business-to-business networking sessions on the Business Opportunities pages.</p> <p>Webpages for the major contracts associated with the project have been developed to provide information about the status of procurement for interested stakeholders.</p>	<p>Business participation in the project is promoted on the Site C website, primarily through the Business Opportunities pages.</p> <p>The Business Opportunities pages were launched prior to the start of Site C construction.</p> <p>The Procurement Update page on the project website averaged 631 visits per month during the year, peaking at 1,070 in December 2017.</p> <p>See Appendix B for more information.</p>
<p>Public Enquiry Program</p>	<p>BC Hydro provides many opportunities for the public and businesses to get information about the project, including a project email address, a telephone line and an online feedback form.</p>	<p>There were a total of 309 enquiries related to business opportunities in the third year of construction that came in through the Site C project enquiry program. These were received by phone, email, in person, and the online form.</p> <p>Businesses asking for information were referred to the project</p>

Activity or Tool	General Description	Status During the Reporting Period (July 2017 – June 2018)
		website for more information and encouraged to sign up to the Site C Business Directory.
<i>Business Participation Plan Section 3.2 - Developing partnerships to maximize opportunities for businesses</i>		
Partnerships with business organizations	BC Hydro has developed relationships with the following business organizations: <ul style="list-style-type: none"> • BC Chamber of Commerce • BC Construction Association • Business Council of British Columbia • Chetwynd Chamber of Commerce • Dawson Creek & District Chamber of Commerce • Fort St. John & District Chamber of Commerce • Independent Contractors and Businesses Association • North Peace Economic Development Commission • Northern Development Initiatives Trust • Northern Regional Construction Association • Prince George Chamber of Commerce • South Peace Economic Development Commission • Tumbler Ridge Chamber of Commerce • Greater Vancouver Board of Trade 	In this reporting period, BC Hydro maintained information-sharing relationships with the listed business organizations (see column to the left). BC Hydro also delivered business and procurement information and updates at presentations, meetings and events. See Appendix A for more information.
EAC CONDITION 54		

Activity or Tool	General Description	Status During the Reporting Period (July 2017 – June 2018)
<p><i>Indigenous Business Participation Strategy to maximize opportunities for Aboriginal businesses, incorporating at least the following:</i></p> <ul style="list-style-type: none"> • <i>Implementation of BC Hydro’s Indigenous Contract and Procurement Policy.</i> <p><i>[The remainder of the requirements from Condition 54 are met in the Indigenous Training and Inclusion Plan.]</i></p>		
<p>BC Hydro Indigenous Business Directory</p>	<p>The BC Hydro Indigenous Business Directory is used to match Indigenous businesses with upcoming BC Hydro contracts, or with other businesses for partnership opportunities.</p> <p>The Site C project team notifies Aboriginal companies registered in the BC Hydro Indigenous Business Directory of business opportunities associated with the project.</p>	<p>The Indigenous Training and Inclusion Plan was submitted on June 5, 2015.</p> <p>The Annual Report was submitted in July 2018 in accordance with the Indigenous Training and Inclusion Plan.</p>
<p>EAC CONDITION 72</p>		
<p><i>The EAC Holder must manage effective communications for the project by implementing measures in communication plans and a Business Participation Plan.</i></p> <p><i>Each plan will include:</i></p> <ul style="list-style-type: none"> • <i>A clear statement of objectives,</i> • <i>Audiences,</i> • <i>Key activities and tools, and</i> • <i>The requirement to provide annual summary reporting.</i> 		
<p>Business Participation Plan</p>	<p>The Business Participation Plan has been implemented to meet the conditions of the EAC.</p>	<p>The Business Participation Plan was submitted June 5, 2015.</p> <p>The plan included a clear statement of objectives, audiences, key activities and tools, and reporting.</p> <p>Implementation of the plan was carried out throughout the year, as shown above.</p>

3.0 Reporting

As per Section 7.0 of the Site C Project Business Participation Plan, BC Hydro will publicly report on the following business participation activities on an annual basis:

Reporting Requirement	Year Three Update (July 2017 to June 2018)
Number of registrants in the Site C Business Directory	As of June 30, 2018, there were 2,233 companies registered with the Site C Business Directory.
Number of attendees at business-to-business networking sessions and business information sessions	<p>No business networking sessions were held by BC Hydro in this reporting period.</p> <p>The GSS civil works contractor held five sessions in the Peace Region:</p> <ol style="list-style-type: none"> 1. June 20, 2018: Two B2B sessions in Fort St. John - morning and afternoon (attended by 95 businesses) 2. June 22, 2018:, B2B session in Dawson Creek (attended by 13 businesses) 3. June 25, 2018: B2B session in Hudson’s Hope (attended by 5 businesses) 4. June 25, 2018: B2B session in Chetwynd (attended by 16 businesses) <p>BC Hydro encouraged Site C’s contractors to liaise with the business community directly. In order to facilitate business-to-business relationships, contact information has been posted online for our contractors. Further, the Site C Business Directory is regularly shared with all on-site contractors and BC Hydro’s procurement team.</p> <p>See Appendix A for more information about business participation activities.</p>
Visits to the Site C project website – Business Opportunities pages	<p>Information about the status of procurements, the procurement approach and procurement forecast is publicly available on the Business Opportunities section of the project website.</p> <p>The Procurement Update page averaged 631 visits per month during the year, peaking at 1,070 in December 2017. The Procurement Forecast page averaged 176 visits per month during the year, peaking at 256 in January 2018. And, the Business Directory page averaged 108 visits per month during the year, peaking at 146 in December 2017 and March 2018.</p> <p>Appendix B provides a monthly report of visits to the three key procurement pages.</p>
Number of respondents to Requests for Supplier Qualifications (RFSQ)	<p>The number of respondents to a RFSQ is indicative of the level of market interest in a procurement opportunity.</p> <p>For the reporting period, an RFSQ was posted for the balance</p>

Business Participation Plan Annual Report
Site C Clean Energy Project

	of plant contract. The RFSQ will close at the end of August, which falls in the next reporting period.
Number of local, regional and Aboriginal contractors working on the Site C Project	Each month, the major contractors on the project are required to submit the names and addresses of local and regional businesses that have been hired to perform the work. Appendix C provides a list of approximately 600 northern B.C. businesses engaged in project work from the start of construction.

Appendix A: Business Presentations and Meetings

BC Hydro encouraged Site C contractors to liaise with the business community directly. The tables below provides details about the business participation activities that BC Hydro and Site C contractors engaged in during the reporting period.

BC Hydro Business Participation Activities – Presentations and Meetings

BC Hydro participated in the following presentations, meetings and events where procurement and/or business participation information was provided. BC Hydro also attended Chamber of Commerce luncheons to develop and enhance business relationships.

Date	Community	Details
Aug. 15, 2017	Fort St. John	Fort St. John & District Chamber of Commerce luncheon
Aug. 24, 2017	Fort St. John	City of Fort St. John and UNBC Community Development tour
Sept. 11, 2017	Fort St. John	Saulteau First Nations tour
Sept. 19, 2017	Fort St. John	McLeod Lake Indian Band tour
Jan. 16 – 18, 2018	Prince George	Premier's BC Natural Resource Forum, Site C display booth
Jan. 23, 2018	Fort St. John	Fort St. John & District Chamber of Commerce luncheon
Feb. 20, 2018	Fort St. John	Fort St. John & District Chamber of Commerce luncheon
Mar. 20, 2018	Fort St. John	Fort St. John & District Chamber of Commerce luncheon
Apr. 17, 2018	Fort St. John	Fort St. John & District Chamber of Commerce luncheon
Apr. 13 - 15, 2018	Fort St. John	CKNL Trade Show
May 10, 2018	Fort St. John	Sustainable and Inclusive Communities in Latin America (CISAL) and City of Fort St. John tour
Jun. 14, 2018	Fort St. John	Fort St. John & District Chamber of Commerce luncheon

Contractor Business Participation Activities – Presentations and Meetings

Peace River Hydro Partners (PRHP)

PRHP, the main civil works contractor, participated in the following presentations, meetings and events:

Date	Community	Details
Feb. 28 to March 1, 2018	Fort St. John	Community job fair
Apr. 5, 2018	Nanaimo	Community job fair
Apr. 10, 2018	Vernon	Community job fair
Apr. 11, 2018	Fort St. John	Community job fair

Business Participation Plan Annual Report
Site C Clean Energy Project

Aecon-Flatiron-Dragados-EBC Partnership (AFDE Partnership)

AFDE, the GSS civil works contractor, participated in the following presentations, meetings and events:

Date	Community	Details
Feb. 28 to Mar. 1, 2018	Fort St. John	Community job fair
June 20, 2018	Fort St. John	Business-to-business networking sessions (morning and afternoon)
June 22, 2018	Dawson Creek	Business-to-business networking session
June 25, 2018	Hudson's Hope	Business-to-business networking session
June 25, 2018	Chetwynd	Business-to-business networking session

Appendix B: Project Website

A Business Opportunities section on the website was created in advance of project construction to increase business participation in the Site C construction. A screenshot is shown below.

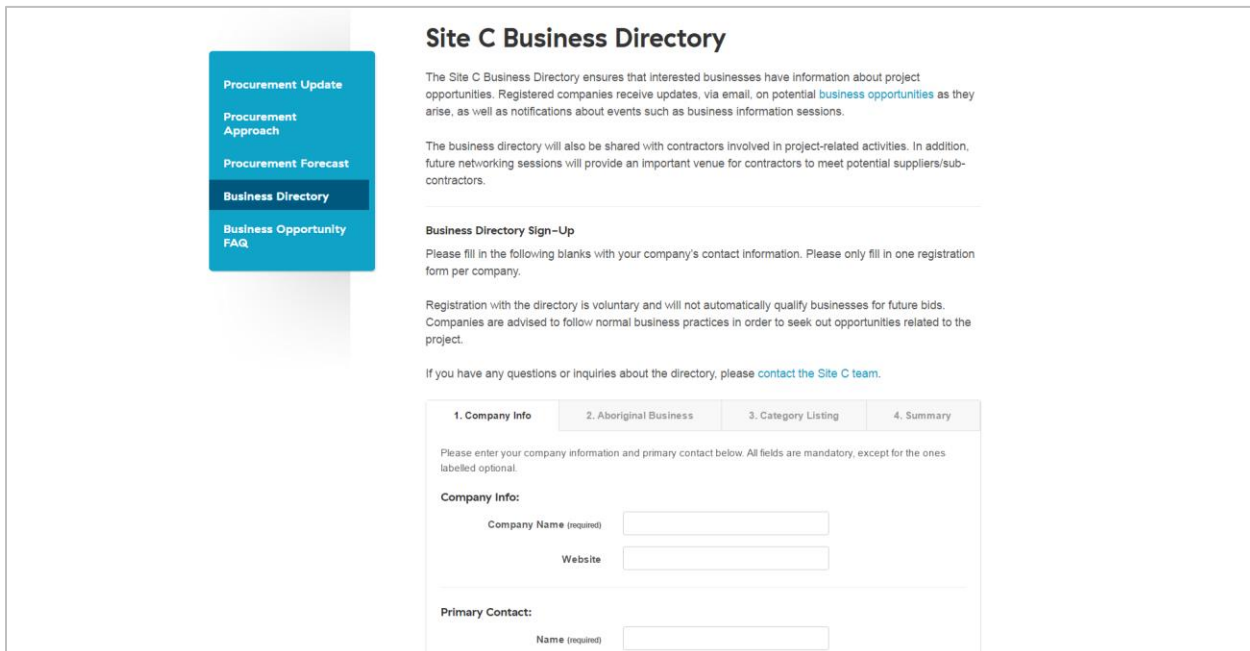
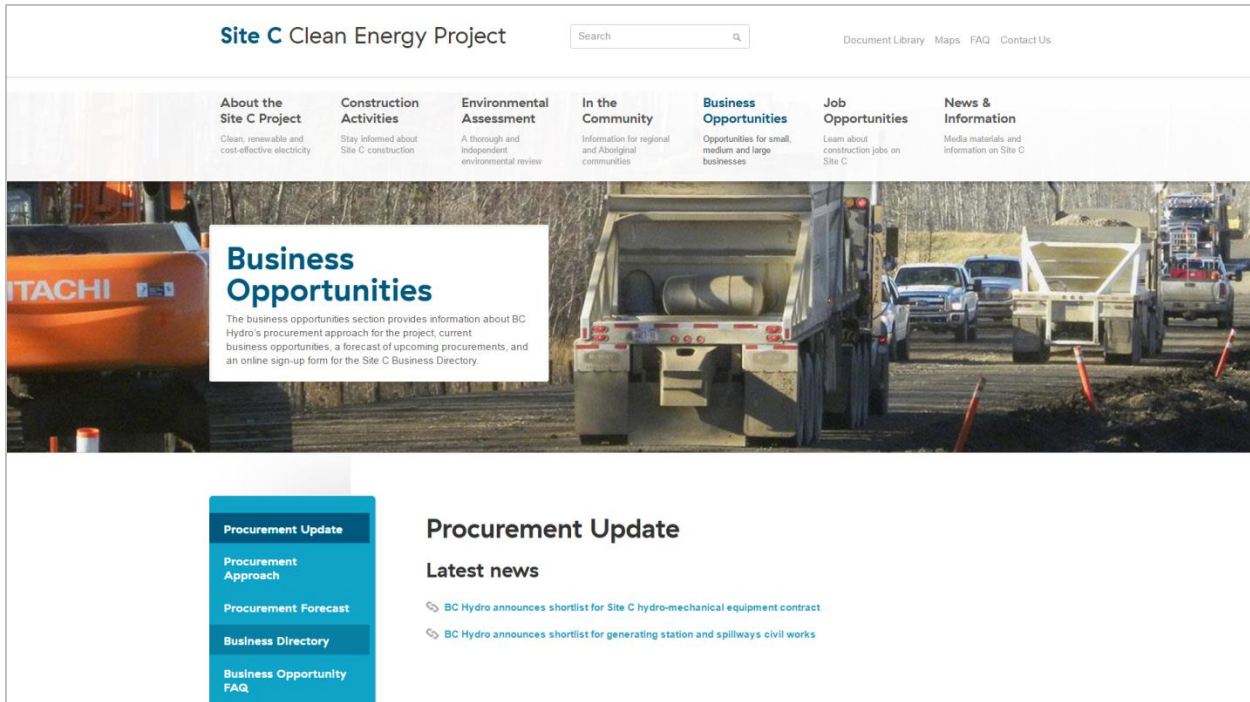


Figure 1: Visits to the Procurement Update page of the project website, July 2017 – June 2018

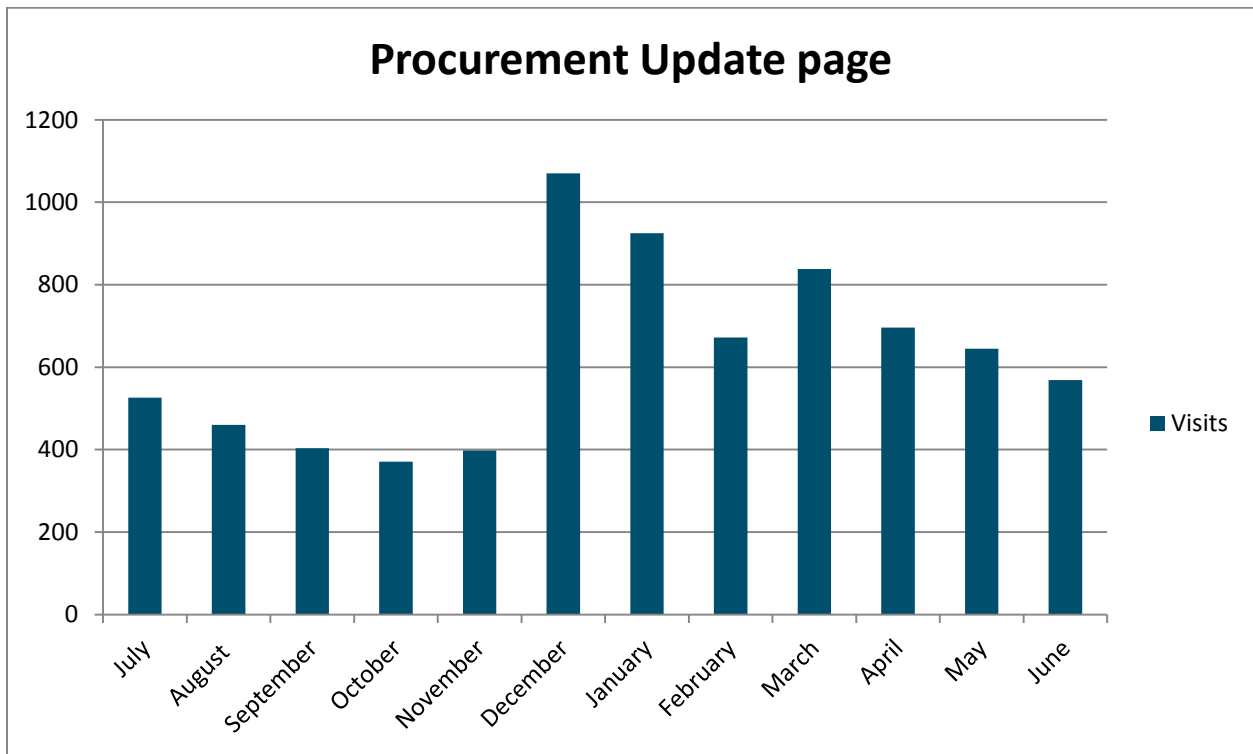


Figure 2: Visits to the Procurement Forecast page of the project website, July 2017 – June 2018

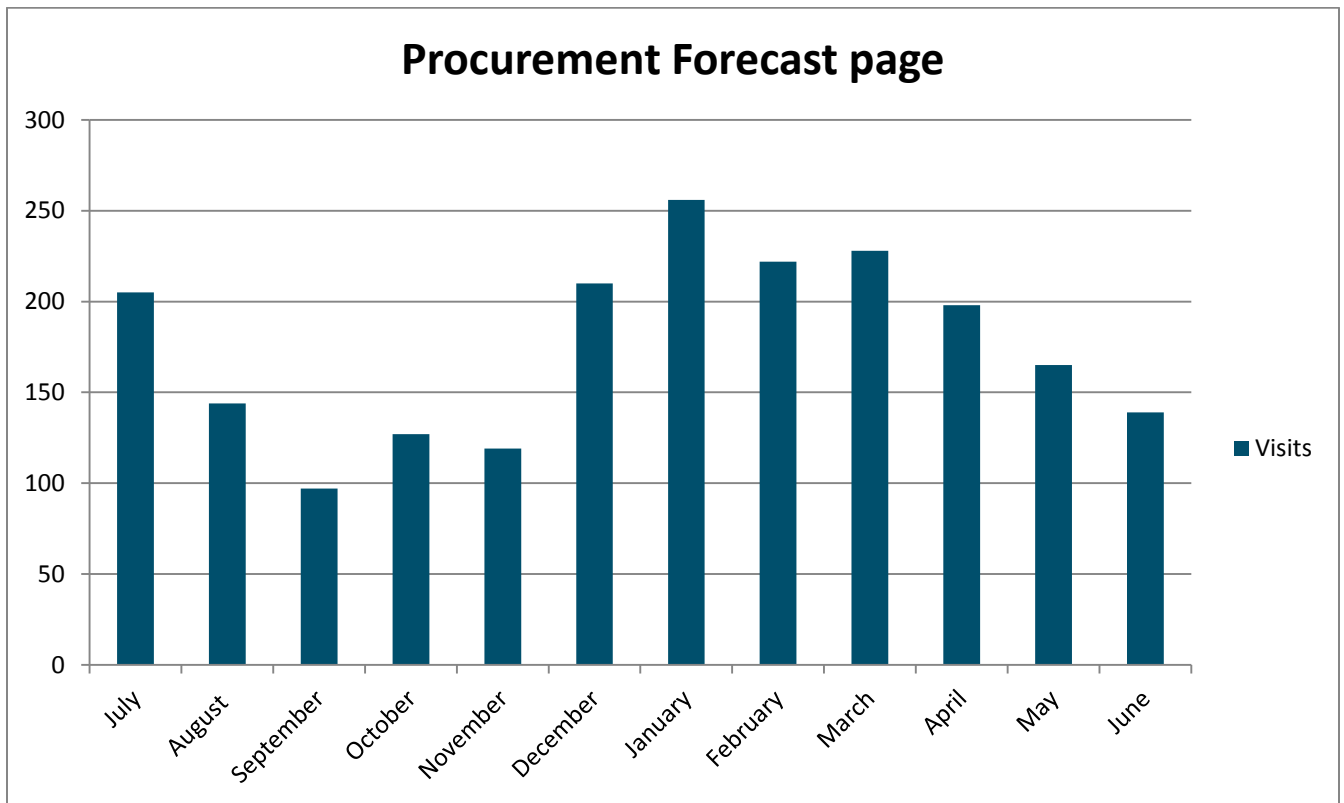
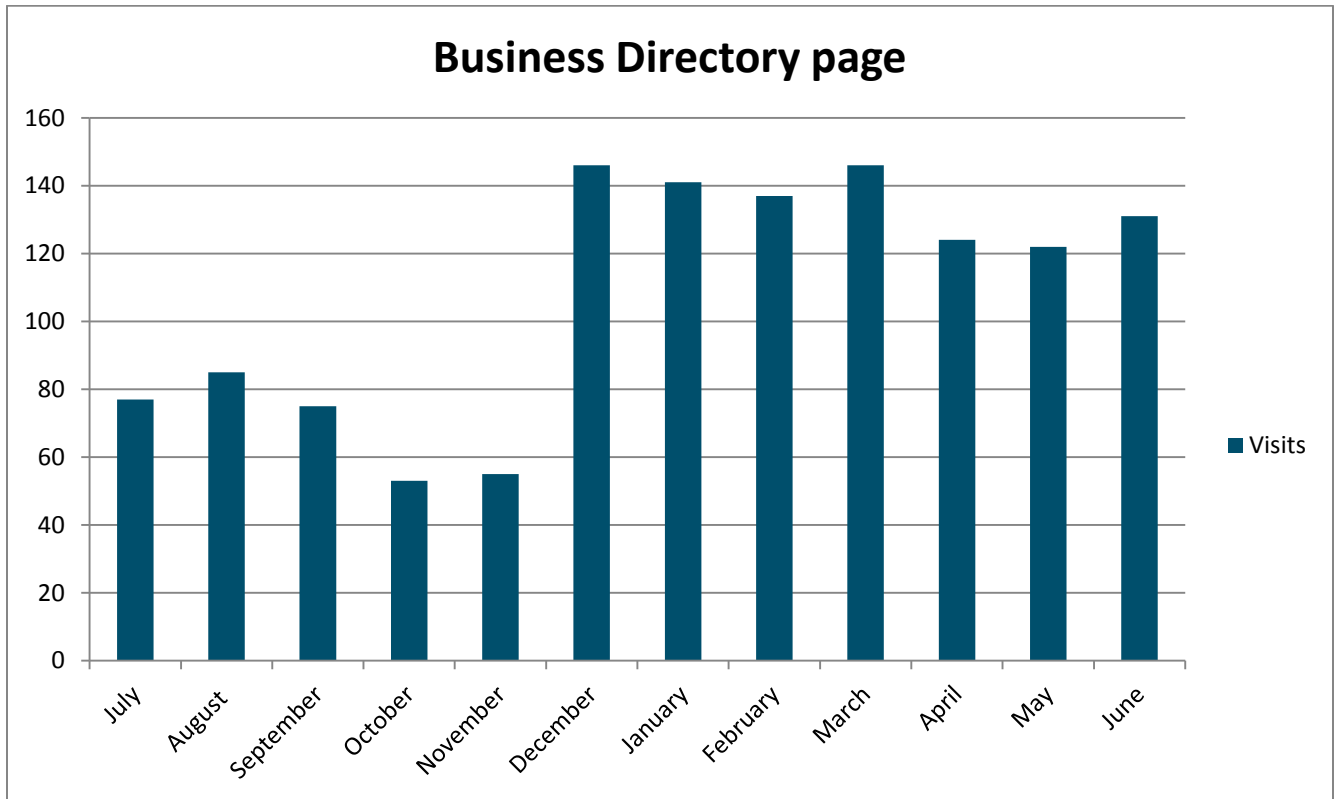


Figure 3: Visits to the Business Directory page of the project website, July 2017 – June 2018



Appendix C: Local, Regional & Aboriginal Businesses/Suppliers

From the start of construction (July 2015), there have been approximately 600 northern B.C. businesses participating on Site C construction as contractors, sub-contractors or suppliers. This list provides the name of each business and their office location.

Please note, this is not an exhaustive list and is based on information provided by Site C project contractors.

Company	City
0648112 BC LTD. JIFFY LUBE	Fort St. John
0734089 BC Ltd. Backcountry	Fort St. John
0782377 BC LTD. DBA THE LIDO THEATRE	Fort St. John
0909833 BC Ltd. S n J Automotive	Fort St. John
0911573 BC Ltd (Gravel Supply)	Chetwynd
1090178 BC LTD dba Northern Rockies Tree Service Ltd	Charlie Lake
555559 BC Ltd Service on Site	Fort St John
AAA Field Services	Fort St. John
AAA Safety	Fort St. John
Abell Pest Control	Fort St. John
Able Envirotech Hydroseeding Ltd.	Fort St. John
ABY 2 Enterprises	Prince George
Acceleration Shredding	Fort St. John
Accro Auto Parts	Fort St. John
Ace Instruments	Fort St. John
Acklands Grainger	Fort St. John
Action Industrial First Aid Ltd.	Pouce Coupe
Adamar Enterprises	Fort St. John
Adobo Experience Inc.	Fort St. John
AGAT Laboratories	Fort St. John
Aggressive Contracting Lt.	Fort St. John
Agro Source	Dawson Creek
Aim Trucking	Chetwynd
Aim Ventures Inc.	Chetwynd
Air Liquide	Fort St. John
Airport Way Medical Clinic	Fort Nelson
AJ Forsyth	Fort St. John
AL Environmental	Fort St. John
Alamo Contracting Ltd.	Rose Prairie
Alaska Hi-Way Auto Body and Glass	Fort St. John
Aleet Signs & Graphics	Chetwynd

Business Participation Plan Annual Report
Site C Clean Energy Project

Allied Answering Service	Fort St. John
Allnorth Consultants Ltd.	Prince George
Allrite Heating and Ventilation Ltd.	Prince George
Alpha Training Solutions	Fort St. John
Alpine Glass	Fort St. John
ALS Labs	Fort St. John
Altec Inspection Ltd.	Charlie Lake
Amanda's No Frills	Fort St. John
Anchor Mechanical	Fort St. John
Anderson Water Service	Fort St. John
Andesite Holdings Ltd.	Terrace
AOS Oilfield Rentals	Fort St. John
APS in Action	Charlie Lake
Aqua North	Fort St. John
Archer CRM Partnership	Fort St. John
Arctech Welding	Fort St. John
Arctic Construction Ltd	Fort St. John
ATCO Two Rivers Camp Services	Fort St. John
A-Teck Appraisals Ltd.	Prince George
Atom Analysis	Beaverton
Autograph Trim & Sign	Fort St. John
Awen Projects Ltd.	Fort St. John
Badger Daylighting LP	Fort St. John
Bandstra Transportation Systems	Fort St. John
Baron Oilfield Supply	Fort St. John
Barsness Sales and Service Inc.	Vanderhoof
BC Liquor Store	Fort St. John
Beehive Mini Storage	Fort St. John
Bell T&T	Fort St. John
Best Western Chateau	Fort St. John
Big Horn	Fort St. John
Big Steel Box Structures	Fort St. John
Bizzy Body Events	Fort St. John
Blue Bell Motel	Fort St. John
Blueberry River Enterprises LP	Charlie Lake
Bluewave Energy	Fort St. John
Boss Welding Ltd	Chetwynd
Boston Pizza	Fort St. John
Boulder Creek	Charlie Lake
Brandt Tractor	Fort St. John
Braun's Flooring	Fort St. John

Business Participation Plan Annual Report
Site C Clean Energy Project

Brave and Passion Catering Erwin Arpon	Fort St. John
Brett Borque Trucking	Fort St. John
Brock White Construction Materials	Prince George
Brogan Safety Supply Ltd.	Fort St. John
Browns Chevrolet	Dawson Creek
Browns Social House	Fort St. John
Budget Performance	Fort St. John
Burger King	Fort St. John
Butler Farm Equipment	Fort St. John
Caffination Station	Fort St. John
Caltec Refrigeration	Fort St. John
Cameron River Logistics Inc.	Taylor
Canada Culvert	Prince George
Canada Post	Fort St. John
Canadian Brewhouse	Fort St. John
Canadian Construction Material	Fort St. John
Canadian Helicopters	Fort St. John
Canadian Tire	Fort St. John
Canadian Water Serve and Save	Fort St. John
Cancor Pressure Cementers Inc.	Fort St. John
Cancor Rathole Inc.	Charlie Lake
CannAmm Occupational Testing Services	Fort St. John
Canwest Propane	Fort St. John
Car Wash	Fort St. John
Cariboo Chrome and Hydraulics Ltd.	Prince George
Cascade Energy Services	Fort St. John
Casey's neighbourhood Pub	Fort St. John
Cat Rentals	Fort St. John
CG Industrial Specialties Ltd	Prince George
Chetwynd Electric Eels Swim Club	Chetwynd
Chetwynd Fresh Water	Chetwynd
Chetwynd Redi Mix	Chetwynd
Chetwynd Volunteer Firefighters Association	Chetwynd
Chevron	Fort St. John
Chinook Scaffolding	Fort St. John
City Furniture (DC) Ltd.	Dawson Creek
City of Fort St. John	Fort St. John
CKW Enterprise	Charlie Lake
CL Video Inspection Service	Charlie Lake
Clarkat Ventures Ltd AB Security	Dawson Creek
CLC Concrete Contracting Ltd.	Dawson Creek

Business Participation Plan Annual Report
Site C Clean Energy Project

Clean Harbors Production Services ULC*	Fort St. John
Clear Blue Water Systems Ltd	Fort St. John
Cliffside Printing	Fort St. John
CM Contracting	Fort St. John
Coca Cola Refreshments	Dawson Creek
Colteran Developments Corp	Fort St. John
Combat Cleaning	Fort St. John
Commotion Creek Contracting	Chetwynd
Community Printers	Fort St. John
Compass Services	Chetwynd
Compass Services	Fort St. John
Complete Carpentry Services	Fort St. John
Complete Safety Services	Fort St. John
Computer Emporium	Fort St. John
Conway Electric Co	Fort St. John
Co-op Bulk Fuel	Fort St. John
Co-op Cardlock	Fort St. John
Corelogic Facility Services Ltd	Fort St. John
Corlane Sporting Goods Ltd.	Dawson Creek
Courtesy Building Supplies Ltd Windsor Plywood	Fort St. John
Craft Folks Ent	Taylor
Crayon Box Design and Promotions	Fort St. John
Crazy Colts Aboriginal Hockey Team	Fort St. John
Creative Sign Works Inc.	Charlie Lake
Cree Co Contracting	Chetwynd
D L Vers A Tile Construction Ltd.	Fort St. John
D Tech Line Locators Ltd.	Fort St. John
D&D Insulators	Fort St. John
D. Bauer Mechanical Ltd.	Fort St. John
D. Loewen Enterprises Ltd.	Rose Prairie
Dairy Queen	Fort St. John
Dark Arc Welding Incorporated	Chetwynd
DAS Mechanical Ltd.	Fort St. John
Daski Contracting	Fort St. John
Dawson Co Op	Dawson Creek
Dawson Creek Bearing and Hydraulic	Dawson Creek
Dawson Creek Co Op	Dawson Creek
DCMHA Novice Division	Dawson Creek
Deltek	Fort St. John
Distribution Now	Fort St. John
DnD Insulators Ltd.	Fort St. John

Business Participation Plan Annual Report
 Site C Clean Energy Project

Dollar Tree	Fort St. John
Dollarama	Fort St. John
Dominion Steel	Fort St. John
Dominos	Fort St. John
Double "L" Enterprises	Charlie Lake
Double Odd Ventures	Fort St. John
Double R Repairs	Fort St. John
Douglas Lake Equipment	Dawson Creek
DPTimber Services	Charlie Lake
DRA Consulting Inc	Fort St. John
Driving Force	Fort St. John
DRS Energy Services	Fort St. John
Duz Cho Construction LP	Chetwynd
DWB Consulting	Chetwynd
Eagle Vision Video Production	Fort St. John
Ecofor Consulting BC Ltd	Fort St. John
Econolodge	Fort St. John
Eco-Web Ecological Consulting Ltd.	Fort St. John
Eddies	Fort St. John
EDI Environmental Dynamics Inc.	Prince George
Eecol Electric	Fort St. John
EM3 Services Inc	Fort St. John
EMCO Corporation	Fort St. John
Energetic Services	Fort St. John
Energetic Traffic Control	Fort St. John
Enterprise Rent-a-Car	Fort St. John
Enviro Mulch	Fort St. John
Epscan Industries Ltd.	Fort St. John
Ernies Sports Experts	Fort St. John
ERS EnviroFuel	Fort St. John
Esso	Fort St. John
Esteem Cleaners	Fort St. John
Evolve Enterprises	Fort St. John
Exova	Fort St. John
Extreme Signs	Fort St. John
EZ D Cleaning	Fort St. John
Fab All North Services	Fort St. John
Fast Trax Motor Sports Ltd.	Fort St. John
Fastenal	Fort St. John
Finning Fort St. John	Fort St. John
First Choice Towing	Fort St. John

Business Participation Plan Annual Report
 Site C Clean Energy Project

FirstOnSite Restoration	Fort St. John
Ford	Fort St. John
Formula Contractors Ltd.	Prince George
Formula Powell	Fort St. John
Fort Carpet Cleaning	Fort St. John
Fort City Chrysler Sales Ltd.	Fort St. John
Fort Motors	Fort St. John
Fort Radiator Ltd.	Fort St. John
Fort St. John Airport	Fort St. John
Fort St. John Curling Club	Fort St. John
Fort St. John Family Practise Associates Clinic	Fort St. John
Fort St. John Fire Department	Fort St. John
Fort St. John Water Inc.	Fort St. John
Fortress Lock and Key	Fort St. John
Fountain Tire	Fort St. John
FSJ Atom B Flyers	Fort St. John
FSJ Coin Laundry	Fort St. John
FSJ Hospital Foundation	Fort St. John
FSJ Soccer Club	Fort St. John
FX Services	Fort St. John
Gear O Rama	Dawson Creek
Gearheads Truck Centre	Charlie Lake
Geotech Drilling Services Ltd.	Prince George
Global Raymac Surveys Inc.	Fort St. John
Golden Eagle Enterprise	Moberly Lake
GoodLife Fitness Centres	Fort St. John
Graph X Signs and Auto Designs	Fort St. John
Great Canadian Oil Change	Fort St. John
Great Northern Bridge	Fort St. John
Great West Equipment	Fort St. John
Green For Life	Fort St. John
Greggs Distributors	Fort St. John
Greyhound	Fort St. John
Grizzly Equipment	Fort St. John
Guillevin International	Fort St. John
H.D. Services Ltd.	Charlie Lake
H.M. Power Systems Inc.	Fort St. John
Hamilton Janitorial	Fort St. John
Hans On Mechanical Service Ltd.	Taylor
Hatfield Consultants	Fort St. John
Height Construction Ltd.	Fort St. John

Business Participation Plan Annual Report
Site C Clean Energy Project

Hertz	Fort St. John
Hi Way Car & Truck Wash	Fort St. John
Hi-Performance Motor Sports	Fort St. John
HM Power Systems Inc	Fort St. John
Holiday Inn (Express)	Fort St. John
Home Hardware Building Centre	Fort St. John
Hose Headquarters	Fort St. John
Howard Johnson	Fort St. John
Huber Farm Equipment Ltd.	Prince George
Humpty's Family Restaurant	Fort St. John
Hurricane High Pressure Wash Ltd	Prince George
Husky Tank Rentals Ltd.	Fort St. John
Husky Transport Ltd.	Fort St. John
Ian Ross Contracting	Chetwynd
Ideal Office Solutions	Fort St. John
IDL Projects Inc	Prince George
Imagine That	Fort St. John
Improvement Institute	Fort St. John
Independent Plumbing and Heating	Fort St. John
Industrial Forestry Service Ltd.	Prince George
Inland Auto Centre Ltd	Dawson Creek
Inland Kenworth Ltd.	Fort St. John
IRL Supplies Ltd.	Prince George
IT North	Fort St. John
J Jackson Ventures Ltd. Snap On Tools	Rose Prairie
J Mann Electric Ltd.	Fort St. James
Jacques Electric 1997 Ltd.	Dawson Creek
James Western Start Truck and Trailer Ltd.	Fort St. John
Jeca Holdings	Moberly Lake
Jespers Welding	Fort St. John
Jimbo Rentals	Fort St. John
Johnson Industrial Supply	Chetwynd
JP S Driveline	Fort St. John
JT Safety Training Ltd.	Dawson Creek
Just Jacks	Fort St. John
K Bar C Holdings	Cecil Lake
K2 Services	Charlie Lake
Kal Tire	Fort St. John
Kaleidoscope Blinds	Fort St. John
Kalmar Construction Ltd	Fort St. John
Karlin Enterprises	Hudson's Hope

Business Participation Plan Annual Report
 Site C Clean Energy Project

Karma First Aid	
KFC	Fort St. John
Kikinaw Energy	Fort St. John
King Cool Plumbing	Fort St. John
KJA Ventures Ltd.	Fort St. John
KJM Sales Ltd.	Prince George
K-Mac Signs & Graphics Ltd.	Fort St. John
KNAB Industries Ltd	Fort St. John
Kode Contracting Ltd.	Prince George
KPA Oilfield Services	Chetwynd
K-Pat Plumbing Services Ltd	Fort St. John
Kristoffy Contracting	Chetwynd
Lakepoint Golf Course	Charlie Lake
Lakeview Inn & Suites	Fort St. John
Landmark Cinemas	Fort St. John
LaPrairie Crane	Fort St. John
Lawrence Meats	Dawson Creek
Leach's Tire FSJ Integra Tire	Fort St. John
Leavitt Machinery	Fort St. John
Lehigh Hanson Materials Limited	Dawson Creek
Lifesavers First Aid Training Ltd.	Prince George
Lil Ava's Pizza	Fort St. John
Linde Canada	Fort St. John
Local Rental Solutions	Prince George
London Bull	Fort St. John
Lone Wolf Golf Course	Taylor
Longhorn Oilfield Services	Dawson Creek
Loomis	Fort St. John
Lucas Holdings	Mackenzie
Macenna Staffing Services	Fort St. John
Mac's	Fort St. John
Mamick Transport	Chetwynd
Mark's Work Wearhouse	Fort St. John
Matrix Solutions Inc.	Fort St. John
Mattrick Holdings	Fort St. John
MC Rehab & Wellness	Fort St. John
McDonalds	Fort St. John
McElhanney Land Surveying	Fort St. John
McKee Vacuum Truck Services Ltd.	Chetwynd
MCM Mechanical	Fort St. John
Meg Mar Signature Tire	Fort St. John

Business Participation Plan Annual Report
Site C Clean Energy Project

Mic Suds	Fort St. John
Michelle's Catering	Fort St. John
Micro Consulting Sales and Service	Fort St. John
Microtel	Fort St. John
Midway Purnels Sanitary Supply	Prince George
Mightybau Industries Corp	Fort St. John
Mills Office Productivity	Fort St. John
Mills Printing and Stationary Co. Ltd.	Prince George
Ming's Kitchen	Fort St. John
Mistahiya Contracting	Chetwynd
Misty Days Pilot and Hotshot Ltd.	Charlie Lake
MJB Holdings	Dawson Creek
MOD Ventures	Fort St. John
Monashee Chimney Expert	Fort St. John
Montana's	Fort St. John
Motion Industries Canada	Fort St. John
Mountain View Safety	Dawson Creek
Mr. Mikes	Fort St. John
MRC Global	Fort St. John
Mullen Oilfield Services LP	Fort St. John
Mulitia Muffler	Fort St. John
Murray Chevrolet	Fort St. John
NAPA	Fort St. John
NapHow	Chetwynd
Napp Enterprises Ltd.	Prince George
NCSG Craning	Fort St. John
Nearhood Appraisal Services Ltd	Fort St. John
NEAT Northern Environmental Action Team	Fort St. John
NEBC and Yukon District Midget AAA Flyers	Fort St. John
Nelco Investments Ltd.	Nelson
Nels Ostero Ltd.	Taylor
Newalta Corporation	Fort St. John
Noble Plumbing	Fort St. John
Norquip Services Ltd.	Fort St. John
North Peace Airport Services	Fort St. John
North Peace Communications Ltd.	Dawson Creek
North Peace Cultural Centre	Fort St. John
North Spring Brake and Steering Ltd.	Fort St. John
Northern Auto Electric	Fort St. John
Northern BC Truckers Association	Dawson Creek
Northern Geo Testing	Fort St. John

Business Participation Plan Annual Report
Site C Clean Energy Project

Northern Geo Testing & Engineering	Fort St. John
Northern Health Authority	Prince George
Northern Industrial Carriers	Fort St. John
Northern Industrial Sales	Chetwynd
Northern Legendary	Charlie Lake
Northern Mat and Bridge	Fort St. John
Northern Metallic Hose and Rigging	Fort St. John
Northern Metallic Sales	Fort St. John
Northern Peace Petroleum	Fort St. John
Northern Pure Water	Fort St. John
Northern Safety and Welding	Dawson Creek
Northern Scale Ltd.	Prince George
Northern Spring Brake and Steering Ltd	Fort St. John
Northern Vac Services Ltd.	Fort St. John
Northern Vision Care Optometrists	Fort St. John
Northern Waste Water Systems	Fort St. John
Northwest Hearing Services	Fort St. John
Norweld	Fort St. John
Norweld Stress	Fort St. John
Northern Waste Water Services	Fort St. John
Nu-Northern Tractor Rentals	Fort St. John
Olio's Pizzeria	Fort St. John
Original Joe's	Fort St. John
Oscars Disposal	Fort St. John
OVERhang Education Centre Ltd.	Prince George
Oversby-As-Builts	Fort St. John
P & J Water Services (1987) Ltd	Taylor
Pacific Northern Gas	Fort St. John
Pacific Paramedics	Prince Rupert
Panago Pizza	Fort St. John
Party Town Supplies Ltd	Fort St. John
Pathfinder Endeavours Ltd.	Prince George
Pats Auto Supply	Fort St. John
Paul Paquette & Sons Contracting	Chetwynd
PC Oilfield Construction Supplies	Dawson Creek
PC Oilfield Supplies	Pouce Coupe
Peace Communications Cable	Fort St. John
Peace Country Delite	Fort St. John
Peace Country Filtration	Dawson Creek
Peace Country Petroleum	Fort St. John
Peace Country Rentals and Sales CWD	Chetwynd

Business Participation Plan Annual Report
Site C Clean Energy Project

Peace Country Rentals and Sales FSJ	Fort St. John
Peace Country Technical Services	Dawson Creek
Peace Glass	Fort St. John
Peace River Building Products	Fort St. John
Peace River Regional District	Dawson Creek
Peace Valley Industries Ltd Tirecraft	Chetwynd
Peace Valley Line Locating Ltd	Fort St. John
Peace Water Delivery	Fort St. John
Peaceland Oilfield Services Ltd.	Fort St. John
Petro Canada	Fort St. John
Petro West	Fort St. John
Petron Communications	Fort St. John
Petrowest Rentals	Fort St. John
Pimms Production	Fort St. John
Pine River Trucking	Chetwynd
Pineview Management Ltd.	Fort St. John
Pizza 73	Fort St. John
Pizza Hut	Fort St. John
PL Ventures	Hudson's Hope
Plan B Technical Services	Chetwynd
Pokiak Plastic	Fort St. John
Pomeroy Hotel	Fort St. John
Pomeroy Inn	Fort St. John
Poor Boy Trucking	Fort St. John
Powercore Power Line Services Ltd.	Fort St. John
Pratt Honey Wagon	Taylor
Praxair	Fort St. John
Precision North Machining Inc.	Fort St. John
Printco Signs and Engraving	Dawson Creek
PRO NORTH HEATING INC.	Fort St. John
Pro Pile Inc.	Fort St. John
Pro Street	Fort St. John
PRO-MAK INDUSTRIAL LTD.	Fort St. John
Pro-Med Ambulance Ltd.	Fort St. John
PRRD - North Peace Regional Landfill	PRRD
Pure Northern Spring Water a division of Mickey Js Ent	Dawson Creek
Purolator	Fort St. John
Quigley Contracting	Charlie Lake
Quizno's	Fort St. John
R Radloff & Associates Inc	Prince George
R&R Enterprises	Chetwynd

Business Participation Plan Annual Report
 Site C Clean Energy Project

Rat Race Contracting	Chetwynd
Raven Centre Holdings dba Ravel Oilfield Rentals	Fort St. John
Raven Rescue Ltd.	Smithers
Raydon Rentals	Fort St. John
RBW Waste Management	Dawson Creek
RD Bacon Trucking Ltd.	Fort St. John
Real Canadian Wholesale Club	Fort St. John
Red Rock Consulting	Fort St. John
Reflex Supplements	Fort St. John
Remote Refrigeration Ltd	Fort St. John
Rentco Equipment Ltd.	Fort St. John
Resolve Energy Solutions	Fort St. John
Revolution Honda	Fort St. John
RG Strategies	Fort St. John
Richo	Fort St. John
Ride N Style Auto Accessories	Dawson Creek
River Sand & Gravel	Fort St. John
RNN Sales and Rentals	Dawson Creek
Rocky Plains Venture	Chetwynd
Rogers Trucking	Fort St. John
RONA	Fort St. John
Rotary Club of Fort St. John	Fort St. John
Roustabouts	Fort St. John
Rudy's Hwy Car & Truck Wash	Fort St. John
Ruskin Construction	Prince George
S. Young Enterprises Ltd.	Fort St. John
Safeway	Fort St. John
Safeway Liquor	Fort St. John
Sallys	Fort St. John
Save on Foods	Fort St. John
Scott Hydro-Vac	Fort St. John
Sears	Fort St. John
Service On Site	Fort St. John
Shamrock Industries	Fort St. John
Shell	Fort St. John
Shoppers Drug Mart	Fort St. John
Silver Bullet Trucking	Fort St. John
Silvicon Services Inc.	Smithers
SMS Equipment	Fort St. John
Soap City	Fort St. John
Sound in Town	Fort St. John

Business Participation Plan Annual Report
 Site C Clean Energy Project

Sparky's Enterprises Ltd	Fort St. John
Spartan Controls	Fort St. John
Speedee Office Supplies	Fort St. John
Spicy Fusion	Fort St. John
Spill Check Environmental	Dawson Creek
Spotless Uniform Ltd.	Prince George
Spunky Ventures Ltd	Hudson's Hope
St. John Advertising Inc.	Fort St. John
Staples	Fort St. John
Starbucks	Fort St. John
Status Electrical Corp	Fort St. John
Steel Toes	Fort St. John
Sterling Crane Division of Procrane Inc.	Fort St. John
Sterling Management	Fort St. John
Steward Services	Chetwynd
STOCK One time use	Fort St. John
Stone Baked Pizza	Fort St. John
Stonebridge Hotel	Fort St. John
Subway	Fort St. John
Summit Site Services Inc.	Fort St. John
Sungs Chinese	Fort St. John
Super 8	Fort St. John
Swagelok Authorized Distributor	Fort St. John
Swedes Towing Ltd.	Dawson Creek
Symbols Design Corp.	Fort St. John
Systems Secure Locksmithing Ltd.	Fort St. John
T&T Communications	Fort St. John
Target Products	Fort St. John
Taylor Dunnage & Lath	Taylor
Taylor Fire Rescue	Taylor
TCL Sand and Gravel	Fort St. John
TCL Transport	Fort St. John
TDL	Taylor
The Canadian Brewhouse & Grill	Fort St. John
The Filter Shop	Fort St. John
The Flower Hut	Fort St. John
The Josh Lequiere Society	Fort St. John
The Salvation Army	Fort St. John
The Source	Fort St. John
Thunder Oil Field Services Ltd.	Fort St. John
Tiger Office Plus	Dawson Creek

Business Participation Plan Annual Report
Site C Clean Energy Project

Tim Hortons	Fort St. John
Tim Tom Construction and Concrete	Dawson Creek
TJ's Country Kitchen	Fort St. John
TMES	Fort St. John
Todd Park Safety Services	Dawson Creek
Toews Venture Ltd.	Fort St. John
Tool Time Ventures Ltd	Fort St. John
Top Notch Oilfield Contracting Ltd.	Fort St. John
Total Oil Field Rentals	Fort St. John
Trail Blazing Power Ltd.	Fort St. John
Trans Carrier Ltd.	Fort St. John
Travis Waite Memorial Foundation	Fort St. John
Trimtek	Fort St. John
Trojan Safety	Fort St. John
Tronn Enterprises	Chetwynd
Troyer Ventures Ltd.	Fort St. John
Tru Hardware	Fort St. John
Tryon Land Surveying Ltd	Dawson Creek
Twilight Ventures Ltd Great Canadian Oil Change	Fort St. John
Tyron Land Surveying Ltd.	Fort St. John
UFA Cardlock	Fort St. John
Under World Line Locating	Fort St. John
United Rentals	Fort St. John
United Way Northern BC	Fort St. John
Van Kam Freightways	Fort St. John
Vector Communications	Fort St. John
Vector Geomatics	Fort St. John
Viper Innovation Inc	Fort St. John
W and M Enterprises (593402 BC Ltd.)	Fort St. John
W.L. Construction Ltd.	Fort St. John
W6 Ranch Ltd.	Hudson's Hope
Walmart	Fort St. John
Walsh's Janitorial Service	Fort St. John
Walt's Automotive	Fort St. John
Wash Zone	Fort St. John
Waste Management of Canada	Fort St. John
Wajax Equipment	Fort St. John
Wendy's	Fort St. John
Wesco	Fort St. John
Westar Oilfield Rentals Inc.	Fort St. John
Westburne	Fort St. John

Business Participation Plan Annual Report
Site C Clean Energy Project

Western Financial Group	Fort St. John
Whole Wheat and Honey Café	Fort St. John
Wholesale Club	Fort St. John
Wilderness Ventures Ltd.	Fort St. John
Willard Ventures Inc.	Charlie Lake
Wilson Concrete / Northern Vac	Fort St. John
Windsor Plywood	Fort St. John
Windward Resources Ltd	Fort St. John
Wink's Convenience Store	Fort St. John
Wolverine Auto	Fort St. John
Woodland Equipment	Fort St. John
Wosley Industrial Supplies	Fort St. John
WSP Group	Fort St. John
Yellowhead Road & Bridge	Fort St. John
Y-Knot Contracting	Chetwynd