

Via Email

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July 31, 2014

**Susan Yurkovich**  
**Executive Vice President,**  
**BC Hydro, Site C Clean Energy Project**

Dear Sirs/Mesdames:

**Re: BC Hydro Site C Clean Energy Project – Main Civil Works**  
**RFQ No. 1824**

I was appointed Fairness Advisor for this Project on April 3, 2014. This is my report on the Request for Qualifications (“RFQ”) phase of the Project to July 25, 2014.

In my capacity as Fairness Advisor I reviewed the RFQ documentation and the Evaluation Guidelines. Additionally, I attended a briefing session for interested parties and for those responding to the RFQ.

Following issuance of the RFQ, I attended a total of 16 meetings, some with the Evaluation Committee and others with the Committee’s advisors. Additionally, I was copied on all correspondence exchanged between BC Hydro, PartnershipsBC and the various proponents invited to submit proposals.

Finally, I also attended from time to time on telephone conferences with some of the evaluators on reference checks, and on conferences between and amongst the evaluators and other advisors to the RFQ process.

When fairness issues did arise during the course of the RFQ, I was satisfied that they were resolved satisfactorily.

Having observed the RFQ process in this time frame, I am satisfied that the process was transparent, robust and without bias being shown towards any one or more of the proponents. In short, I found the process to be fair and that those involved in the evaluation of the proposals

received were keenly aware of the need to abide by the terms and conditions of the RFQ, the Evaluation Guidelines and principles of fairness.

Respectfully submitted,

A handwritten signature in black ink, consisting of a large, sweeping oval followed by several smaller, overlapping loops and a final horizontal stroke.

John R. Singleton, Q.C.